

## Flavia Foz Mange – Previous cases and Experience

Operating with ethical principles and high technical quality, combining its vast practical experience with cutting-edge academic knowledge, Flavia Mange Advogados innovates in business dispute solutions.

While respecting the confidentiality of cases, we list here some examples of recent cases in which partner Flavia Mange acted as arbitrator, divided by areas of expertise:

- **Corporate and M&A:**

**AMCHAM**, Co-arbitrator. Seat: São Paulo, Language: Portuguese. Arbitration involving disputes after the acquisition of a company (Share Purchase Agreement). Amount in dispute: BRL 55 million (approx. USD 10.6 million).

**ICC**, President of the Arbitral Tribunal, Seat: São Paulo, Language: English/Portuguese. Multiparty arbitration involving an American investor, special purpose companies, and Brazilian partners (Quota Holders Agreement, Service Agreement, Guaranty, and Asset Management Agreement). Amount in dispute: BRL 175 million (approx. USD 33.5 million).

**CAM-CCBC**, President, Seat: São Paulo. Language: Portuguese. Arbitration involving the exercise of a put option in a special partnership (Incorporation of a Special Partnership Company). Amount in dispute: BRL 20 million (approx. USD 3.8 million).

**CAM-CCBC**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving disputes after the acquisition of a company (Merger Agreement). Amount in dispute: BRL 79 million (approx. USD 15.1 million).

**CAM-CCBC**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving the purchase and sale of equity interests (Share Purchase and Sale Agreements). Amount in dispute: BRL 4 million (approx. USP 0.7 million).

**CAM-CCBC**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving conflicts after the acquisition of a company (Share Purchase and Sale Agreement). Amount in dispute: BRL 17 million (approx. USD 3.2 million).

**CAM-CCBC**, Co-Arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving a dispute over the liability of a withdrawing partner for liabilities and contingencies (Multiple Agreements Contract). Amount in dispute: BRL 5 million (approx. USD 0.9 million).

**CAM-B3**, Co-Arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving a corporate dispute related to the exercise of veto rights (Shareholders Agreement). Amount in dispute: BRL 4 million (approx. 0.7 million).

**CAM-B3**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving a corporate dispute related to independent market agents (Partnership Agreement). Amount in dispute: BRL 35 million (approx. 6.7 million).

**CAMARB**, President of the Arbitral Tribunal, Seat: São Paulo, Language: Portuguese. Arbitration involving investments made in a special partnership (Incorporation of a Special Partnership Company). Amount in dispute: BRL 6 million (approx. USD 1.1 million).

**CAMARB**, President of the Arbitral Tribunal, Seat: São Paulo, Language: Portuguese. Arbitration involving the purchase and sale of equity interests (Quota Purchase and Sale Agreement). Amount in dispute: BRL 70 million (approx. USD 13.4 million).

- **Civil Construction, Oil & Gas, and Energy:**

**CAM-CCBC**, President of the Arbitral Tribunal, Seat: São Paulo, Language: Portuguese. Arbitration involving the construction and operation of a project in a public concession area (Atypical Area Assignment Agreement). Amount in dispute: BRL 71 million (approx. USD 13.6 million).

**CAM-CCBC**, President of the Arbitral Tribunal, Seat: São Paulo, Language: Portuguese. Arbitration involving wind farm cabling (EPC Contract). Amount in dispute: BRL 8.5 million (approx. USD 1.6 million).

**CAM-CCBC**, Co-Arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving the construction of a commercial venture under a management regime with a guaranteed maximum price (Construction Contract). Amount in dispute: BRL 21 million (approx. USD 4 million).

**CAM-CCBC**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving construction under a unit price regime and tax discussions ancillary to the contract (Contract entered into after a bidding process). Amount in dispute: BRL 17 million (approx. USD 3.2 million).

**ICC**, President of the Arbitral Tribunal, Seat: São Paulo, Language: English/Portuguese. Multiparty arbitration involving a foreign company and the construction of a power transmission line (EPC Contract and Service Agreement). Amount in dispute: BRL 95 million (approx. USD 18.2 million).

**ICC**, President of the Arbitral Tribunal, Seat: São Paulo, Language: Portuguese. Multi-party arbitration involving the construction of a power transmission line (EPC Contract). Amount in dispute: BRL 2 million (approx. USD 0.4 million).

**ICC**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Multiparty arbitration involving the construction of a power generation complex and

transmission line (EPC Turnkey Contract). Amount in dispute: BRL 130 million (approx. USD 25 million).

**ICC**, Co-arbitrator, Seat: Rio de Janeiro, Language: Portuguese. Multiparty arbitration involving a charter contract (Charter Contract of a [\*] Unit). Amount in dispute: BRL 900 million (approx. USD 172 million).

**ICC**, Co-arbitrator, Seat: Rio de Janeiro, Language: Portuguese. Multiparty arbitration involving a charter contract (Charter Contract of a [\*] Unit). Amount in dispute: BRL 608 million (approx. USD 117 million).

**CMA-FIESP**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving the construction and management of a real estate development under a target price management regime (Construction Contract). Amount in dispute: BRL 9 million (approx. USD 1.7 million).

**CMA-FIESP**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving biofuel purchase and sale agreements (Purchase and Sale Agreement). Amount in dispute: BRL 22 million (approx. USD 4.2 million).

- **Public Administration (direct and indirect) / Public-Private Partnership (PPP):**

**CAMARB**, President of the Arbitral Tribunal, Seat: São Paulo, Language: Portuguese. Arbitration involving a public-private partnership between an indirect public administration entity and a private company (Administrative Concession Agreement). Amount in dispute: BRL 1.8 billion (approx. USD 345 million).

**CAM-CCBC**, President of the Arbitral Tribunal, Seat: Brasília, Language: Portuguese. Arbitration involving indirect public administration and corporate dispute related to the exercise of a Put Option (Shareholders' Agreement). Amount in dispute: BRL 64 million (approx. USD 12.3 million).

**CAM-CCBC**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving tax exemption disallowances under a global contract signed with a public company (Global Contract Agreement). Amount in dispute: BRL 39 million (approx. USD 7.5 million).

- **Commercial Contracts:**

**AMCHAM**, President of the Arbitral Tribunal, Seat: São Paulo, Language: Portuguese. Arbitration involving commercial lease (Lease Agreement). Amount in dispute: BRL 3 million (approx. USD 0.6 million).

**CAM-CCBC**, President of the Arbitral Tribunal, Seat: São Paulo, Language: Portuguese. Arbitration involving franchise relationship (master franchisee) and use of trademark (Franchising Agreement and Trademarks License Agreement). Amount in dispute: BRL 84 million (approx. USD 16.1 million).

**CAM-CCBC**, Co-Arbitrator, Seat: Rio de Janeiro, Language: Portuguese. Arbitration involving the purchase and sale of real estate for the development of a commercial real estate project (Promissory Deed of Purchase and Sale). Amount in dispute: BRL 7 million (approx. USD 1.3 million).

**CAMARB**, Co-Arbitrator, Seat: São Paulo, Language: Portuguese. Expedited arbitration involving the termination of a loan agreement (Convertible Loan Agreement). Amount in dispute: BRL 3 million (approx. USD 0.6 million).

**CAMARB**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving securitization of a real estate development (Private Instrument for Assignment of Real Estate Credits and Fiduciary Assignment of Credits as Collateral). Amount in dispute: BRL 10 million (approx. USD 1.9 million).

**CAMARB**, Co-arbitrator. Arbitration involving a dispute over the termination of a securitization agreement (Real Estate Credit Securitization Agreement). Amount in dispute: BRL 5 million (approx. USD 0.96 million).

**CMA-FIESP**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving the termination of a contract for the marketing and distribution of products (Distribution Agreement). Amount in dispute: BRL 26 million (approx. USD 5 million).

**CMA-FIESP applying UNCITRAL rules**, Sole Arbitrator, Seat: São Paulo, Language: English. Arbitration involving a franchise relationship (Franchising Agreement). Amount in dispute: BRL 150,000 (approx. USD 30 thousand).

**FGV**, Co-arbitrator, Seat: Rio de Janeiro, Language: Portuguese. Arbitration involving breach of contract related to onerous assignment (Onerous Assignment Agreement – Take or Pay). Amount in dispute: BRL 1.5 million (approx. USD 0.29 million).

- **Supply of Goods and Services:**

**Ad hoc, CPR Rules for non-Administered International Disputes**, Sole Arbitrator, Seat: New York, Language: English. Arbitration involving the provision of services (Service Agreements). Amount in dispute: USD 5 million (approx. USD 0.96 million).

**AMCHAM**, Co-arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving the provision of logistics services (Conditions of Purchase and

Descriptive Memorandum of the Operation). Amount in dispute: BRL 5 million (approx. USD 0.96 million).

**CCI-EPP**, Co-arbitrator, Seat: Rio de Janeiro, Language: Portuguese. Expedited arbitration on the provision of logistics services (Contract for the Provision of Logistics and Transportation Services - Take or Pay). Amount in dispute: BRL 10 million (approx. USD 1.9 million)

**CAM-CCBC - expedited**, co-arbitrator, Seat: São Paulo, Language: Portuguese. Expedited arbitration on the provision of financial services (Contract for the Distribution and Mediation of Securities and Investment Fund Shares by an Independent Investment Agent, Investment Contract, and Agreement for the Payment of Incentives and Other Covenants). Amount in dispute: BRL 2 million (approx. USD 0.4 million).

**HKIAC**, Co-arbitrator, Seat: Hong Kong, Language: English. Arbitration involving international commodity purchase and sale agreements (Multiple Share and Purchase Agreements). Amount in dispute: USD 5 million.

- **Agribusiness:**

**CAM-CCBC**, Co-Arbitrator, Seat: São Paulo, Language: Portuguese. Arbitration involving agricultural law (Rural Partnership Agreement). Amount in dispute: BRL 63 million (approx. USD 12.1 million).